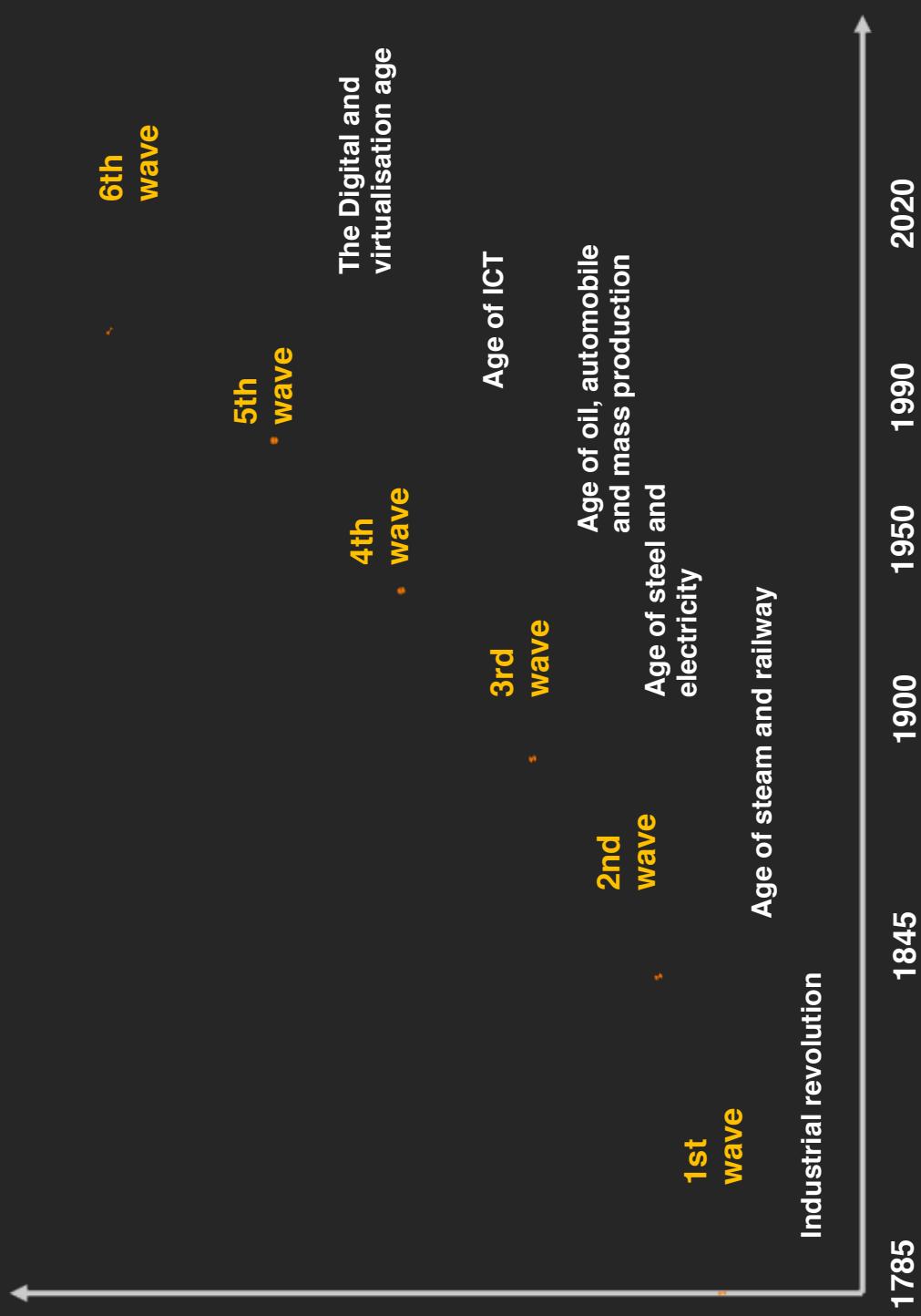


**Agility, Flexibility and Creativity
The Future International Carriers**

The 6 technological revolution waves



The 6th wave Digital revolution cycle

Automation, virtualization technology shift

- Automation and virtualization of everything
- The internet of everything
- Everything as a mobile device
- Nascent use of Blockchain
- Move to artificial intelligence

IP
BIG Bang

Tech
nolo
Peop
le

- Digitalisation
- Security is increasing in importance
- Rise of advertising driven services
- Automation of jobs
- Business Darwinism (evolve or dissolve)

**Everything, everywhere,
now businesses**

Empowerment of the people

- Hyper-personalization
- The control in real time
- We are our own media generators
- Everything, everywhere at all time

Global people centric society

**Life is like a dance,
no matter how
the music changes
you have to keep dancing
but to a different beat**



Service evolution

- Evolution towards high quality interconnects and termination
- Speeding decline of traffic growth and margins
- Voice evolution: VoLTE, RCS, WebRTC, VoWiFi
- Convergence of voice and data services, voice is no longer just voice
- Evolving role of the wholesaler above and beyond connectivity and voice/data termination

Customer evolution

- **Blurring of the lines between wholesale, enterprise and OTT customers**
- **Empowerment of the end-user requires an evolution of the interaction: real time, personalized, self-served and intuitive**
- **Service usage evolution: VoLTE, content and video**
- **End-users expecting: one plan while using multiple technologies, devices and services**

Business model evolution

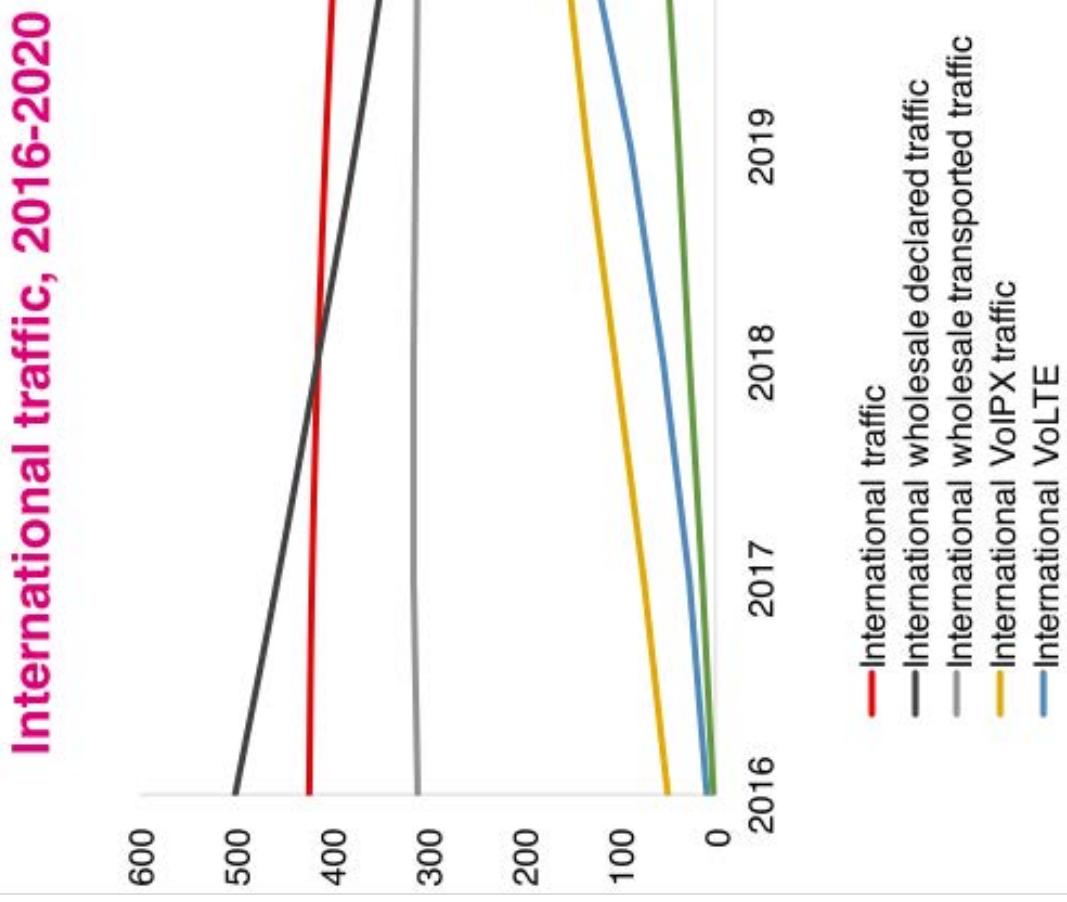
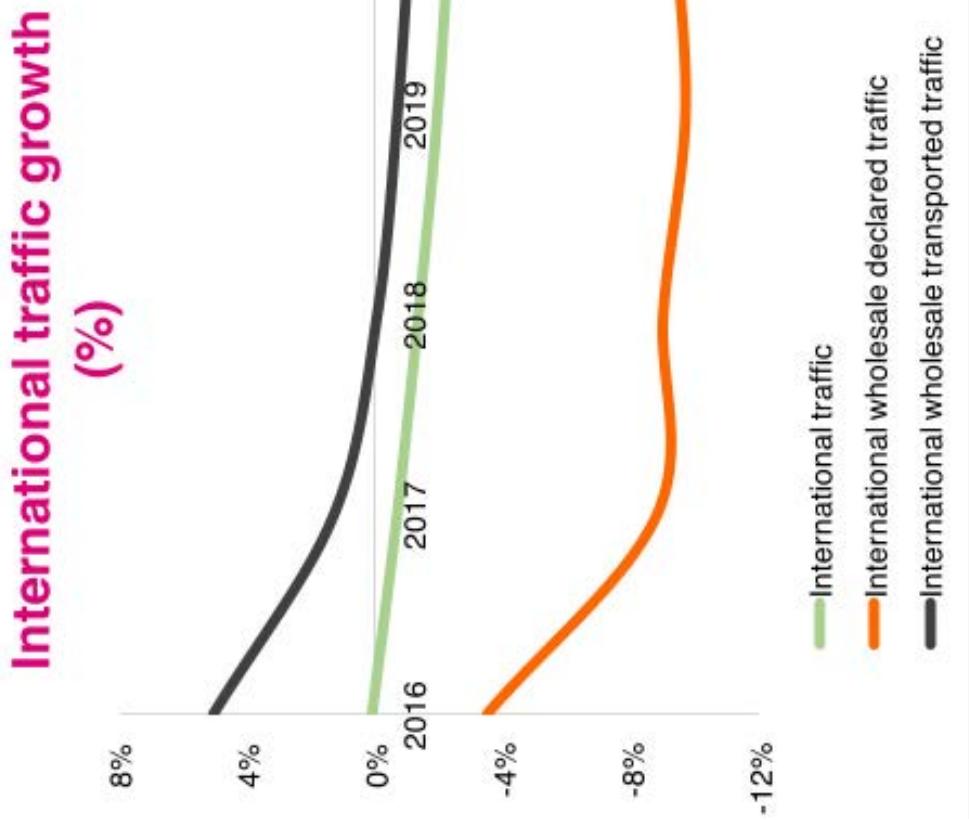
- **Possible disappearance of the per minute pricing model for VoLTE termination and roaming**
- **Growing popularity of automation in voice termination**
- Traditional vs innovative pricing approaches: bundles, sponsored, free
- Service mashup business models will be required but yet unknown (voice, video, media transfer, messaging, etc...)

Ecosystem evolution

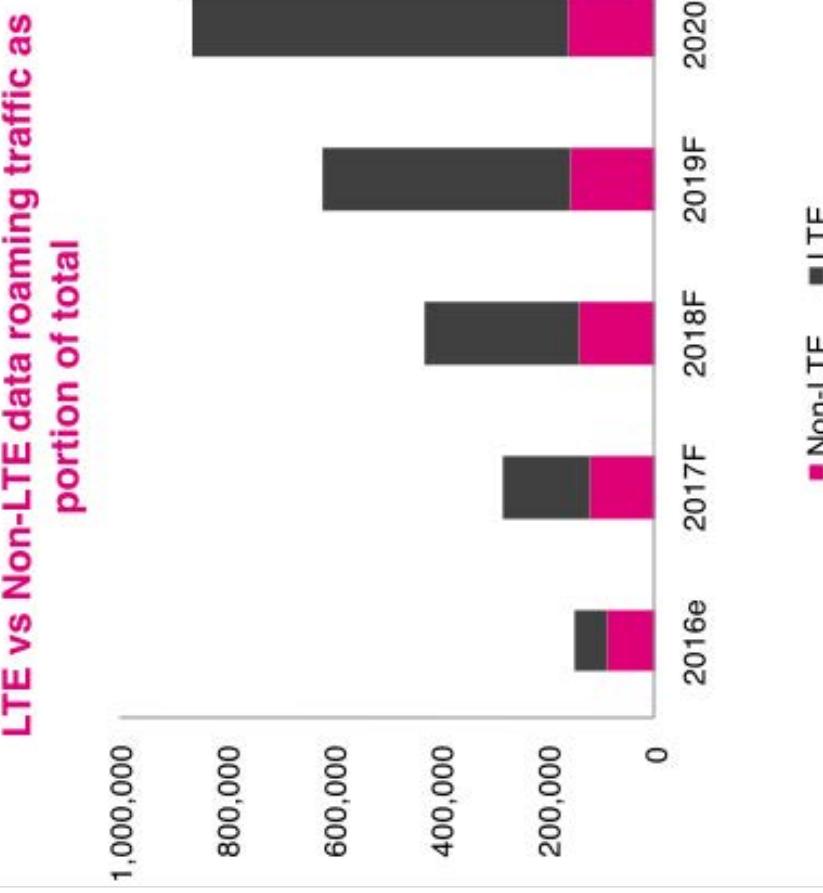
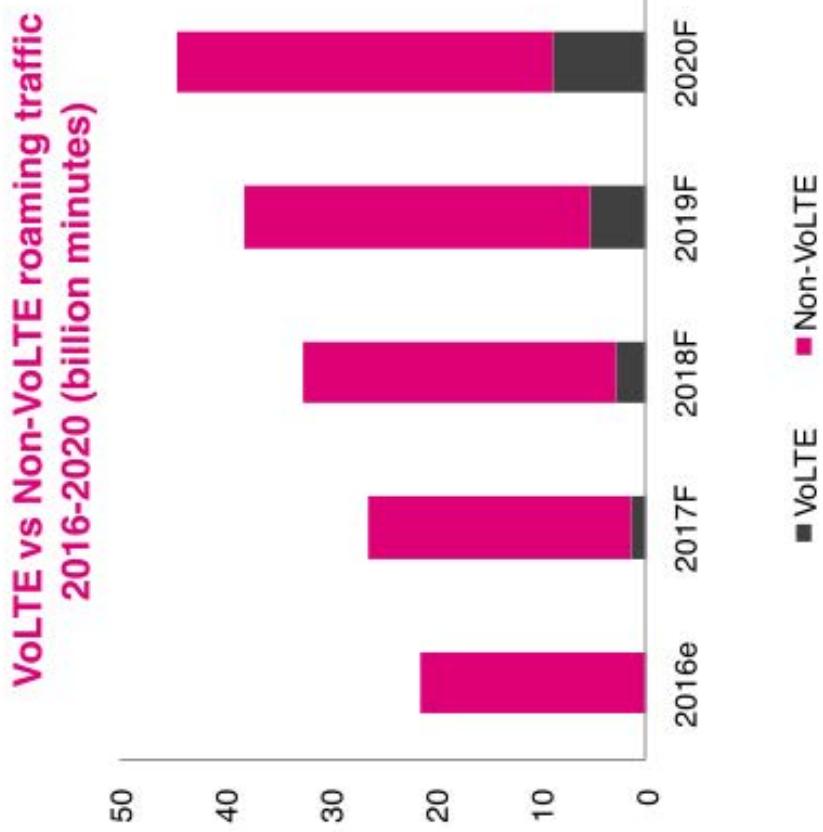
- Slow disappearance of the wholesale middle-men
- Distribution model evolution: Partnerships, white label, federations
- Growing power of the groups in the wholesale ecosystem
- Possible creation of islands of wholesalers with specific capabilities

Technology evolution

- Coexistence of multiple technologies, networks and types of players (TDM, IP, Fixed, Mobile)
- Virtualization, Automation and cloud
- Blockchain could become a game changer
- Device evolution: Everything as a device
- Continued evolution to 4G and mobile with 5G coming
-



Source: The Future of International carriers report 2017



Source: The Future of International carriers report 2017

New opportunities



New opportunities – The enabler

- Interoperability / Interworking
 - IMS and VoLTE roaming
 - Different business models
 - Different types of players
- Service enabler – trusted party
 - Bridge between innovators and operators
 - Bridge between content providers and operators
- Value added / Monetization / Sponsored offerings
 - Content and hosted services
 - IoT enabler
 - Security enabler
 - Voice routing automation

IPX

IPX value added service evolution

RTI: Real Time Intelligence

Note: Information valid as of October 2016.

Source: IPX Competitive analysis 2017

Mantras

Innovation
Monetization
Simplification
Quality/Security

Agility
Flexibility
Creativity

Agility



Agility

- Innovative services
 - New target customers
 - Repositioning - Try fast, fail fast
 - Real time business
 - Innovate through partnerships
-

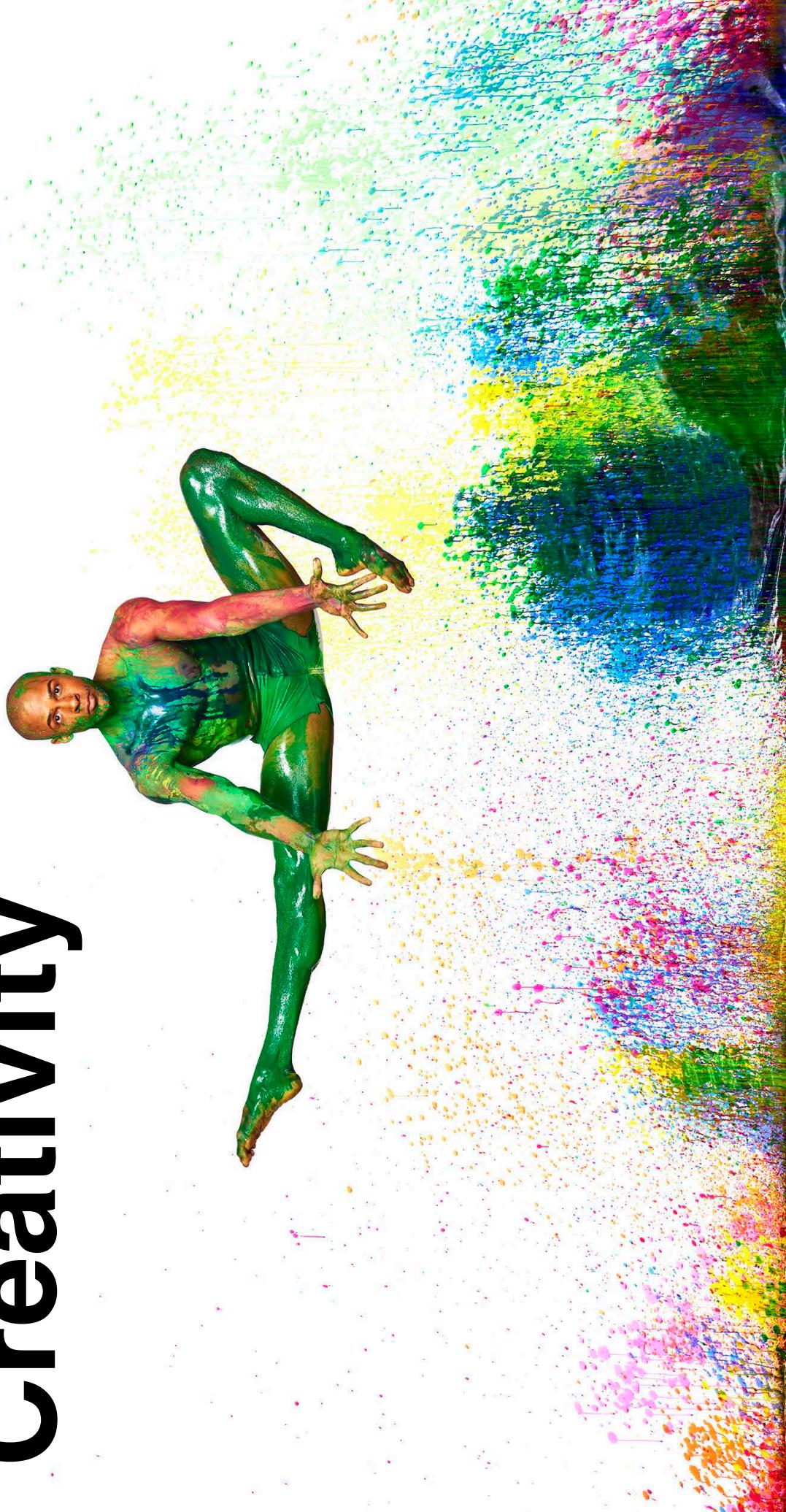
Flexibility



Flexibility

Innovative business models
Hyper-personalization
Virtual business and network

Creativity



Creativity

Cultural shift through diversity

Age

Culture

Gender

Innovation through partnerships

Innovative vendor relationships

**Don't just dance
Move the world**



Information of interest

The Future of International carriers report 2017
www.hottelecom.com/reports/wholesale-2017.html

IPX Competitive Analysis 2017
www.hottelecom.com/reports/px-2017.html

360 vision - Simplifying VoLTE Roaming, From dream to reality
www.360vision.com



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Dare to dance
to a different beat